Social Drivers of Health











This microlearning acknowledges the work of the National PRAPARE® Team, a collaboration between NACHC and AAPCHO.

For more information on PRAPARE®, visit <u>prapare.org</u> or email prapare@nachc.org



Microlearning Modules

MODULES	ACTION STEPS	RESOURCES
WHAT?	1 PRIORITIZE SDOH and engage leadership 2 UNDERSTAND risk factors in your community	VTF
WHY?	3 IDENTIFY community resources4 DESIGN a workflow5 TRAIN health center staff	VTF Resources 2022 HRSA UDS Manual PRAPARE® Implementation and Action Toolkit PRAPARE® Implementation and
HOW?	 IMPLEMENT workflow, monitor results, improve process COLLECT data; use data to drive change LEVERAGE data to drive Value Based Care 	Action Toolkit (Spanish) AAPCHO Enabling Services Implementation Guide CDC SDOH Tools



Social Drivers of Health





WHAT can health centers do to address social risks?



- ✓ Design processes to collect data on social risk factors and respond to the identified needs, within care delivery model.
- ✓ Use a standardized collection tool such as *Protocol for Responding to and Assessing Patients' Assets, Risks, and Experiences* (PRAPARE®).

For this microlearning, we will refer to the PRAPARE® tool and related <u>PRAPARE® Toolkit</u> resources, although health centers may follow the outlined Action Steps for the implementation of a different SDOH screening tool, if desired.





2022 UDS Reporting for Social Risks



Table 3B: Demographic Characteristics

- Race
- Ethnicity
- Sexual Orientation
- Gender Identity

Table 4: Selected Patient Characteristics

Income Level

Table 6A: Selected Diagnosis and Services Rendered

- Human Trafficking
 - T74.5- through T74.6-, T76.5- through T76.6-, Z04.81, Z04.82, Z62.813, Z91.42
- Intimate Partner Violence
 - o T74.11, T74.21, T74.31, Z69.11

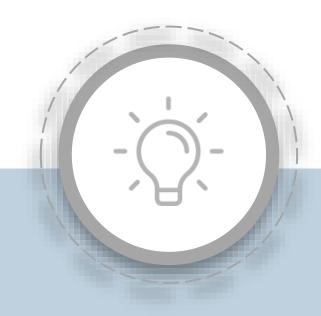
APPENDIX D: Health Center HIT Capabilities

- Does your health center collect data on individual patients' social risk factors, outside of the data countable in the UDS?
- How many health center patients were screened for social risk factors using a standardized screener during the calendar year?
- Which standardized screener(s) for social risk factors, if any, did you use during the calendar year?
- Of the total patients screened for social risk factors, please provide the total number of patients that screened positive for any of the following at any point during the calendar year:
 - Food Insecurity
 - Housing Insecurity
 - o Financial Strain
 - Lack of Transportation/Access to Public Transportation
- If you DO NOT use a standardized screener to collect this information, please indicate why.



Helpful Resource: 2022 HRSA UDS Manual

Social Drivers of Health







WHAT?

WHY?

HOW?



WHY consider the Social Drivers of Health?



- Medical care alone impacts only about 10% of an individual's health while 60% of health outcomes are tied to social risk factors.¹
- Health disparities are striking in communities with unstable housing, low income, unsafe neighborhoods or substandard education.²
- In the US, approximately 245,000 deaths in 2000 were attributable to low education, 176,000 to racial segregation, 162,000 to low social support, 133,000 to individual-level poverty, 119,000 to income inequality, and 39,000 to area-level poverty.³
- Interventions that address social determinants of health have the greatest potential public health benefit.⁴
 - . Beyond Health Care: The Role of Social Determinants of Health in Promoting Health and Health Equity. Samantha Artiga and Elizabeth Hinton. Kaiser Family Foundation, May 10, 2018, accessed August 2021.
 - Health Impact Assessment: A Tool to Help Policy Makers Understand Health Beyond Health Care. Brian L. Cole and Jonathan E. Fielding. Annual Review of Public Health, 2007 28:1, 393-412, accessed August 2021.
 - . Estimated Deaths Attributable to Social Factors in the United States.
 - A Framework for Public Health Action: The Health Impact Pyramid. Thomas R. Frieden, MD, MPH. American Journal of Public Health, 2010 April; 100(4): 590-595, accessed August 2021.



WHY consider the Social Drivers of Health?



- ✓ To define and document the complex social risks impacting health center patients.
- ✓ To target clinical care, services, and community partnerships that can drive care transformation.
- ✓ To demonstrate the value that health centers bring to patients, communities, and payers.
- ✓ To document strategies that will achieve better health outcomes and better reimbursement.
- ✓ To identify opportunities for change at the community and national levels.





Social Drivers of Health





PRIORITIZE SDOH AND ENGAGE KEY LEADERSHIP AND BOARD MEMBERS



Engage leaders, health center Boards, and other project stakeholders by highlighting the ways SDOH aligns with existing organizational priorities and how SDOH data will add value to organizational initiatives.

Involve people who will be impacted by the initiative:

- Engaging staff can lead to the development of more effective workflows to collect and act on the socioeconomic data.
- Engaging patients can lead to more targeted interventions or community partnerships.



Helpful Resources:

- NACHC Leadership Action Guide
- Examples of Messaging Resources: PRAPARE® Toolkit (page 12)



UNDERSTAND SOCIAL RISK FACTORS IN YOUR COMMUNITY



Community risk data can help improve understanding of SDOH issues affecting the population in your service area.

Health Center Needs Assessment Findings:

Factors associated with access to care and health care utilization

• Geography, transportation, occupation, transience, unemployment, income level, educational attainment

The most significant causes of morbidity and mortality

• Diabetes, cardiovascular disease, cancer, low birth weight, behavioral health, any associated health disparities

Other unique health care needs or characteristics that impact health status or access to, or utilization of, primary care

Social factors, the physical environment, cultural/ethnic factors, language needs, housing status

Annual County Health Rankings:

Vital health factors included in this resource are high school graduation rates, obesity, smoking, unemployment, access to healthy foods, the quality of air and water, income inequality, and teen births.

Helpful Resources:

- Health Center Compliance Manual: Chapter 3: Needs Assessment
- County Health Rankings



IDENTIFY COMMUNITY RESOURCES THAT ARE AVAILABLE TO ADDRESS THESE SOCIAL RISKS



Develop a resource list of local organizations that staff can use to address social risks.

The resource list can include:

- Local housing organizations
- Transportation resources
- Job-training programs
- Mental health programs
- Local food banks

Be sure to include contact information for each resource (address, phone number, email and contact name, if available).



These organizations maintain up-to-date information on a variety of resources by community or zip code: findhelp.org and 211.org



DESIGN A WORKFLOW TO INTEGRATE SDOH ASSESSMENT AND INTERVENTIONS INTO THE PATIENT VISIT PROCESS



Create a step-by-step workflow that outlines the process for integrating social risk assessment, intervention, and data capture & coding processes into the patient visit.

Address the following elements:

- A. Select an SDOH screening tool to be used.
- B. Determine who will be included in your initial target population.
- C. Determine how often data will be collected.
- D. Determine which point in the visit the screening will be provided to the patient.
- E. Decide how the screening will be delivered to patients.
- F. Select staff member(s) who will deliver the screening/screening instructions to patients.
- G. Document screening results within the EHR.
- H. Map SDOH assessment data to Z codes; capture relevant Z codes for each screening.
- I. Select staff member(s) who will follow up on screening results to connect to internal and/or external supports and community resources.
- J. Determine how interventions/follow-up will be documented in the EHR.
- K. Develop a strategy for effectively managing referrals to internal supports or community resources.
- L. Optimize available billing opportunities.





DESIGN A WORKFLOW TO INTEGRATE SDOH ASSESSMENT AND INTERVENTIONS INTO THE PATIENT VISIT PROCESS



- A
- Select an SDOH screening tool to be used (e.g., PRAPARE® or other).
- Determine who will be included in your initial target population.

When implementing a new workflow, test the workflow on a sample target population to allow for process improvement before expanding the workflow to your entire target population:

- Patient panels of one or two providers who are highly engaged and supportive of this new initiative
- Patients engaged in Care Management
- Condition specific
- Determine how often data will be collected.

For example, annually, at every visit, and/or at a 'trigger event' (e.g., a certain visit type, care management enrollment, etc.).

• You may find that flexibility is needed to deliver the screening at a time when patients are most receptive to sharing their social risk information.

Helpful Resources:

- Information on workflow implementation PRAPARE® Toolkit (Chapter 5)
- Condition specific SDOH tools CDC SDOH Tools



STEP 4 Continued

DESIGN A WORKFLOW TO INTEGRATE SDOH ASSESSMENT AND INTERVENTIONS INTO THE PATIENT VISIT PROCESS



- Determine which point in the visit the screening will be provided to the patient.

 For example, prior to the patient appointment, when the patient checks in at the front desk, during the rooming process, after the clinical exam, etc.
- Decide how the screening will be delivered to patients.

 For example, the patient completes through electronic form (iPad/tablet, text messaging), patient completes via paper form, or staff member verbally asks the patient each question (in-person or via telehealth or phone call).
 - Due to the personal nature of the screening questions a private setting is recommended to ensure the patient is comfortable and their information is protected.
- Select staff member(s) who will deliver the screening/screening instructions to patients.
 You may find that patients are more comfortable sharing their personal social risk information with a Community Health Worker, Care Manager, or other care extender, with whom they have an established care relationship.
 - For details on training staff to screen for SDOH and using empathic inquiry, see Step 5.





DESIGN A WORKFLOW TO INTEGRATE SDOH ASSESSMENT AND INTERVENTIONS INTO THE PATIENT VISIT PROCESS







Map SDOH assessment data to Z codes; capture relevant Z codes for each screening.

Z Code Category	Definition	
Z55	Problems related to education and literacy	
Z56	Problems related to employment and unemployment	
Z57	Occupational exposure to risk factors	
Z58	Problems related to physical environment	
Z59	Problems related to housing and economic circumstances	
Z60	Problems related to social environment	
Z62	Problems related to upbringing	
Z63	Z63 Other problems related to primary support group, including family circumstances	
Z64	Problems related to certain psychosocial circumstances	
Z65	Problems related to other psychosocial circumstances	

Helpful Resources:

- Details on EHR PRAPARE® implementation on page 32 of the PRAPARE® Toolkit
- PRAPARE® Data Documentation Quick Sheet
- PRAPARE® Data Documentation and Codification File

STEP 4 Continued

DESIGN A WORKFLOW TO INTEGRATE SDOH ASSESSMENT AND INTERVENTIONS INTO THE PATIENT VISIT PROCESS



Select staff member(s) who will follow up on screening results to connect to internal and/or external supports and community resources. (These connections to supports are captured through INTERVENTION DATA)

This identified role will use the resource list developed in *Step 3* to connect patients to needed resources and social supports.

Determine how interventions/follow-up will be documented in the EHR.

Using a set of codes is recommended so that health centers can track data and pull reports on the volumes and types of interventions and follow up services provided.

There is **not currently a standard set of procedure codes to track SDOH interventions!** However...





STEP 4 Continued

DESIGN A WORKFLOW TO INTEGRATE SDOH ASSESSMENT AND INTERVENTIONS INTO THE PATIENT VISIT PROCESS



AAPCHO has created a set of 'dummy codes' that can be utilized to track interventions/enabling services:

Code	Name	Definition	
SS001	Social Services Assessment	Non-medical assessment that includes the use of an acceptable instrument measuring socioeconomic status, wellness, or other non-medical health status.	
CM001	Case Management	An encounter with a patient or their household or family member in which a comprehensive patient centered care plan is developed or monitored. The care plan focuses on supporting patients in meeting medical and social service needs of the patients.	
RF001	Referral - Health	Facilitation of a visit with a patient to a healthcare provider. Includes re-referrals if necessary	
RF002	Referral - Social Services	Facilitation of a visit with a patient to a social service provider. Includes re-referrals if necessary.	
FC001	Eligibility Assistance/ Financial Counseling	Counseling of a patient with financial limitations and assessing the patient's eligibility to a sliding fee scale, health insurance program, pharmaceutical benefits program, or assistance in the development of a payment.	

Sample of enabling services codes. For full list of codes and definitions see page 27 of the AAPCHO Enabling Services Implementation Guide.



Helpful Resource: AAPCHO Enabling Services Implementation Guide





DESIGN A WORKFLOW TO INTEGRATE SDOH ASSESSMENT AND INTERVENTIONS INTO THE PATIENT VISIT PROCESS



The *Gravity Project* is a convening of national stakeholders to develop new procedure codes to capture SDOH intervention services. Codes are not yet available for use.

1002223009	Assessment of progress toward goals to achieve food security (procedure)	SNOMEDCT	2021-09	2.16.840.1.113883.6.96
1148813002	Assessment of barriers in inadequate housing care plan (procedure)	MEDCT	2021-09	2.16.840.1.113883.6.96
1148814008	Assessment of goals to achieve housing security (procedure)	NOT EDCT	2021-09	2.16.840.1.113883.6.96
1148815009	Assessment of goals to achieve adequate housing (procedure)	MEDCT	2021-09	2.16.840.1.113883.6.96
1148817001	Assessment of barriers in housing insecurity care plan (procedure)	SNOMEDCT	2021-09	2.16.840.1.113883.6.96
1148818006	Coordination of services to assist with maintaining housing purity of redu	SNOMEDCT	2021-09	2.16.840.1.113883.6.96
1148823006	Assessment of progress toward goals to achieve a quate in us of progress toward goals to achieve a quate in us of progress toward goals to achieve a quate in us of progress toward goals to achieve a quate in us of progress toward goals to achieve a quate in us of progress toward goals to achieve a quate in us of progress toward goals to achieve a quate in us of progress toward goals to achieve a quate in us of progress toward goals to achieve a quate in us of progress toward goals to achieve a quate in us of progress toward goals to achieve a quate in us of progress toward goals to achieve a quate in us of progress toward goals to achieve a quate in us of progress toward goals to achieve a quate in us of progress toward goals to achieve a quate in us of progress toward goals to achieve a quate in us of progress to	SNOMEDCT	2021-09	2.16.840.1.113883.6.96
171002009	Vocational counseling (procedure)	SNOMEDCT	2021-09	2.16.840.1.113883.6.96
1759002	Assessment of nutritional status (pro-fure)	SNOMEDCT	2021-09	2.16.840.1.113883.6.96
183524004	Referral to psychiatry service (procedure,	SNOMEDCT	2021-09	2.16.840.1.113883.6.96
183583007	Refer to mental health worker (procedure)	SNOMEDCT	2021-09	2.16.840.1.113883.6.96





STEP 4 Continued

DESIGN A WORKFLOW TO INTEGRATE SDOH ASSESSMENT AND INTERVENTIONS INTO THE PATIENT VISIT PROCESS



In addition to implementing coding workflows to track SDOH interventions, ensure your health center can pull reports of Enabling Services (visits and patients) for UDS Table 5:

Table 5: Staffing and Utilization (CONTINUED)

Calendar Year: January 1, 2022, through December 31, 2022

Line	Personnel by Major Service Category	FTEs (a)	Clinic Visits (b)	Virtual Visits (b2)	Patients (c)
24	Case Managers				<cell not="" reported=""></cell>
25	Patient and Community Education Specialists				<cell not="" reported=""></cell>
26	Outreach Workers		<eell not="" reported=""></eell>	<cell not="" reported=""></cell>	<cell not="" reported=""></cell>
27	Transportation Personnel		<cell not="" reported=""></cell>		
27a	Eligibility Assistance Workers		<cell not="" reported=""></cell>		
27b	Interpretation Personnel		<cell not="" reported=""></cell>		
27c	Community Health Workers		<cell not="" reported=""></cell>		
28	Other Enabling Services (specify)		<cell not="" reported=""></cell>		
29	Total Enabling Services (Lines 24–28)				



Helpful Resource: 2022 HRSA UDS Manual

STEP 4 Continued

DESIGN A WORKFLOW TO INTEGRATE SDOH ASSESSMENT AND INTERVENTIONS INTO THE PATIENT VISIT PROCESS





Develop a strategy for effectively managing referrals to internal supports or community resources.

Use warm-handoffs for internal supports including behavioral health, care managers, financial counselors, etc.

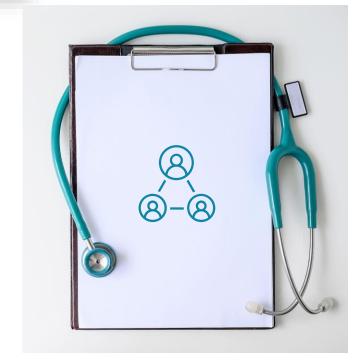
Integrate external community resource referral processes into existing health center **referral tracking and follow** up policies and procedures.



Optimize available billing opportunities.

Billing opportunities for SDOH assessments and interventions will vary by payor and state.

When qualifying, leverage billing opportunities for care management (e.g., Medicare CCM) and integrated behavioral health visits.





- ECRI Referral Tracking
- NACHC CCM Reimbursement Tip Sheet
 - NACHC Behavioral Health Integration Reimbursement Tip Sheet



TRAIN HEALTH CENTER STAFF IN SDOH WORKFLOWS AND IN TECHNIQUES TO SCREEN AND PROVIDE INTERVENTIONS RELATED TO SENSITIVE SUBJECTS



Provide training to staff on the workflow developed in Step 4.

- Consider each health center staff members' unique role in SDOH screening and interventions, for example:
 - o How can providers champion the process and help to reinforce the 'why' with patients?
 - o What is the role of front office staff members, who may often be the first to identify literacy or language barriers?
 - o How will the health center quality staff and/or data analytics staff support workflow development/improvement and data reporting efforts?

Empathetic inquiry is used to authentically connect with patients to understand their needs and priorities by building trust between the patient and care team.

• It also builds trust between patients and providers and leads to the provision of more appropriate care and treatment plans.



Helpful Resources:

For more information on *Empathic Inquiry* and sample staff training curriculums, see page 50 of the <u>PRAPARE® Toolkit</u>.



IMPLEMENT WORKFLOW, MONITOR AND ASSESS RESULTS, INITIATE PROCESS IMPROVEMENT



- Engage an interdisciplinary SDOH implementation team comprised of health center staff with varying roles
 - o Providers, front line staff, quality improvement staff, data analytics staff, leadership
- As an implementation team, regularly assess the volume of SDOH screening and intervention data collected
 throughout the implementation period and discuss staff and patient feedback on the workflow.
- Adjust the workflow as needed.
- When ready, expand the workflow beyond the initial target population.



Helpful Resource: NACHC Improvement Strategy Microlearning



COLLECT AND TRACK SOCIAL RISK DATA OVER TIME; USE SOCIAL RISK DATA TO DRIVE CHANGE



Integrate SDOH as a component of your health center's risk stratification process.

- At the individual level, a patient's risk category is the first step towards planning, developing, and implementing a personalized care plan.
- At the population level, risk stratification allows care models to be personalized to the needs of patients within each subgroup.

By incorporating SDOH into risk stratification processes, your health center can better assess and deliver services to the needs of the 'whole-person'.



Helpful Resources:

- NACHC Risk Stratification Action Guide
- PRAPARE® Risk Tally Score Quick Sheet



LEVERAGE SDOH ASSESSMENT AND INTERVENTION DATA TO DRIVE VALUEBASED CARE AND SUPPORT CONTRACTING



Health centers can analyze social risk data and use this information to drive program decisions and inform transformation/payment reform efforts.

- ✓ Add data to key reports for executive leadership and Boards of Directors to inform value-based care opportunities and to document strategies that will achieve better health outcomes and better reimbursement.
- ✓ Share findings with social service organizations, providers, health plans, and consumer/patient advisory boards to identify unmet needs and advance health equity.
 - Quantifying and analyzing SDOH assessment/intervention code data can help payors to better understand or process the information you share with them.





LEVERAGE SDOH ASSESSMENT AND INTERVENTION DATA TO DRIVE VALUEBASED CARE AND SUPPORT CONTRACTING



Payors are motivated to support your work on SDOH, as it may lead to lowered total cost of care!

- CMS continues to test the <u>Accountable Health Communities Model</u>, which brings clinical and community-based organizations together to address patients' health-related social needs in an effort to improve outcomes and reduce costs.
- CMS has given payers with Medicare Advantage plans greater discretion in determining supplemental benefits that address SDOH.
- Medicaid Managed Care Organizations (MCOs) have begun addressing a range of social risk factors in their payment models, as well as home-based community service programs and coordination of care.

