



NATIONAL ASSOCIATION OF
COMMUNITY HEALTH CENTERS®

BECOMING THE Employer, Provider, AND Partner OF Choice



2024 ANNUAL REPORT

2024

OPENING MESSAGE FROM CEO & BOARD CHAIR



As we reflect with gratitude on the past year, we draw inspiration from the resilience, innovation, and the remarkable reach of Community Health Centers (CHCs) to communities in need. CHCs now serve a record-setting 32.5 million patients, or one in 10 persons in the U.S. – a growth of 2.7 million patients since 2020. Yet we are mindful of what more needs to be accomplished to reach the more than 100 million people who wait to access affordable primary care.

NACHC is an organization emboldened with new ideas and leadership to help the CHC Movement – the largest primary care network – navigate the challenges and opportunities ahead. With the help of our members, their patients, and a multidisciplinary group of experts in the field, we launched a new multiyear strategic plan, incorporating the distillation of 1,400 innovative proposals. These priorities guide an approach that leverages science, education, practice, and policy to strengthen CHCs and chart our shared future. NACHC's focus is unwavering: to move from one in 10 people in the U.S. served by CHCs to one in three. We know partnerships are key to achieving this goal and are committed to working with our State/Regional Primary Care Associations (SRPCA), Health Center Controlled Networks (HCCN), CHC leaders, and National Training and Technical Assistance (NTTAP) partners to fortify the movement and improve primary and preventive care access for all.

NACHC members are the heart of the association. In 2024, NACHC made changes to the membership dues structure to better reflect the organization's commitment to ensuring representation from all types of CHCs. A comprehensive membership survey yielded insights that will inform how NACHC develops programs to meet member needs and strengthen operations and offerings to ensure that NACHC membership is impactful.

Now more than ever, the U.S. needs a strong unified approach to address the underinvestment in primary care. For 60 years, the CHC model of high-quality, comprehensive, and patient-governed care has advanced improved access to and better health for all – at the same time saving the health system money. And NACHC's purpose is to advocate for it, strengthen it, and champion it.

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Organizational highlights in 2024 include:

1. **Worked to secure passage of bipartisan legislation** in March that provided the largest increase in CHCs' mandatory funding since 2018 and included significant increases in funding for the National Health Service Corps and the Teaching Health Center Graduate Medical Education programs.
2. **Developed a Strategic Framework** through consultation with a broad range of stakeholders that identified 10 strategic priorities to strengthen CHCs and chart our shared future.
3. **Recruited new talent on the NACHC leadership team** to reflect the focus on science, education, practice, and policy, and reorganized NACHC functional areas to reflect new priorities and boost cross collaboration.
4. **Re-envisioned how NACHC engages** with the field by modifying the NACHC conference schedule and planning advocacy events strategically to maximize CHC visibility with members of Congress.
5. **Restructured sliding-scale organizational membership dues rates** with a new tiered-rate approach that promotes membership among CHCs with varying budgets.
6. **Hosted the largest-ever National Advocacy Fly-In** to the nation's capital with more than 300 CHC leaders from around the country meeting with their representatives in Congress.

On behalf of the NACHC board and officers, we offer our gratitude to the CHC community for your committed service and dedication to improving health outcomes for all.

Kyu Rhee, MD, MPP
President and CEO

Paloma Hernandez, MPH
Chair of the Board
Urban Health Plan, Inc.

OUR VISION

Healthy and thriving communities where everyone receives exceptional primary care.

EXECUTIVE COMMITTEE



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Chair of the Board
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In Memoriam
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John Santistevan
Treasurer
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Virginia (Ginger) Fuata
Consumer/Board Member Rep.
 Waianae Coast Comprehensive
 Health Center



Aaron Todd, MPP, MHCDS
Parliamentarian
 Iowa Primary Care Association

SPECIAL THANKS TO OUR Leader Sponsors





Employer of Choice



CHC staff are incredibly talented and dedicated. Yet, as a vital resource they face daily challenges that include financial uncertainty, recruitment and retention challenges, administrative burdens, and pay inequities. NACHC reorganized internally in 2024 to deepen our focus on developing and distributing best practices to educate, recruit, and retain a high-quality and resilient workforce that represents the people we serve.

Improving the Workforce Team and Experience

- Launched the inaugural Partner Conference (previously “PCA/HCCN Conference”) attracting largest-ever audience (530 attendees).
- Received the highest-ever number of 286 abstract submissions (238% increase over the previous year) for the Community Health Conference.
- Secured a record-breaking 173 companies for the CHI Expo.
- Trained over 19,000 board members and staff from over 750 CHCs.

- Held 218 learning events focused on topics such as finance, CHC operations, governance, and leadership, earning high marks from nearly 100% of training attendees surveyed.
- Published 12 policy resources to demonstrate how CHCs leverage state funding to support their dental workforce development with state policies to train, secure, and maximize dental staff: [Resources for Dental Care Workforce in Health Centers – NACHC](#).
- Began implementing a new Strategic Plan for Clinical Leadership Development created by and for health center clinical leaders: [NACHC EXCEL](#) (Excellence in Clinical Executive Leadership).

- Partnered with Association of Clinicians for the Underserved (ACU) STAR² Center to develop webinar series for participants from 48 CHCs, four PCA/HCCNs, and 30 states/territories that explored the role creativity plays in advancing employee well-being at health centers.

Enhancing Workforce Pathways

- Introduced bipartisan, bicameral legislation that authorizes additional funding for innovative, CHC-led workforce development and career laddering programs for allied health professionals. The legislation has support from 18 members in the House of Representatives and three senators.
- Recruited nurses for the Nurse Empowerment Program and Nursing Pipeline. This work is supported by J&J’s Nursing Pipeline & Pathways Program.

Wielding the Power of New Technology

- Initiated clinical informatics analysis with new partners on ethical Artificial Intelligence (AI) practices and policies, and for machine learning models that identify data within the MIMIC-IV (Medical Information Mart for Intensive Care) dataset.

- Convened 4,260 CHC staff in [Electronic Health Record \(EHR\) User Group](#) quarterly meetings, which provide a vehicle for health centers to meet and discuss common issues, share experiences, and gain valuable insight on accomplishments and best practices.
- Trained 300 CHC attendees at the UDS+ Vendor Summit, in collaboration with the UDS+ Testing Collaborative co-chairs.
- Published the [Cybersecurity Learning Bundle - Health Center Resource Clearinghouse](#).
- Developed multiple publications and tools about the collection and use of [Occupational Health data](#) and cardiovascular disease capture data.



Provider of Choice



In today's evolving healthcare landscape, CHCs must embrace value-based payment models to ensure their financial sustainability and continued growth. Through its [Quality Center](#) and related initiatives, NACHC is spearheading innovations that help CHCs transform their operations and enhance the value of care they deliver. Throughout 2024, NACHC guided CHCs in implementing cutting-edge clinical practices that improve patient outcomes. NACHC has also developed a comprehensive strategic plan focused on advancing and optimizing Value-Based Care (VBC) models, while providing CHCs with the tools and support needed for successful transformation.

Advancing Excellence in Primary Care Quality

- Won the National Forum Heart Healthy Stroke Free Award and the "TechQuity Insights Award" by the HLTH Foundation for work in the [Million Hearts® program](#).
- Improved the rate of blood pressure control (by 21%), cholesterol screening (by 27%), and statin therapy (by 7%) for CHC patients participating in NACHC's Million Hearts® program.

- Developed a guide for [pain management and substance use disorder treatment](#) in cooperation with a 13-member Learning Community of PCAs and CHC care teams, the National Health Care for the Homeless Council, Fenway Institute, and many other subject matter experts.
- Built a coalition led by NACHC's Centers for Disease Control and Prevention (CDC) maternal mortality project, Maternal Mortality Review Committees, Perinatal Quality Care Collaboratives, and HCCNs in Florida and Illinois to identify strategies to avert pregnancy-related deaths using analysis, guidelines, and an environmental scan.
- Published [Improving Quality in Postpartum Care Implementation Guide](#).
- Grew CHC engagement by 17% in [Elevate](#), centered on adoption of the Value Transformation Framework, from 799 to 932 CHCs. Elevate also saw increased engagement with other partners, including a 22% increase with PCAs/HCCNs, 13% increase with NTTAPs, and 48% increase with public health partners.

- Enrolled 1,500 CHC staff and partners in a new seven-part series on value-based payment (VBP) entitled, *Planning to Implementing to Optimizing*.
- Held 24 external meetings with payers, enabling organizations, federal partners, vendors, and potential partners and attended two conferences to learn about their efforts in VBC and their potential to support CHC transformation.
- Reached the milestone of 71% of CHCs using the [PRAPARE](#) screening tool to assess and address various factors contributing to health and wellbeing.

CHC Adaptability

- Recruited CHCs to join [the CHARGE Partnership](#) to plan and install solar panels and back-up battery storage, bringing total number to 274 participants.
- Competed for and was selected to receive a U.S. Department of Energy award for [up to \\$57 million](#) to bring solar microgrid systems to CHCs in the rural Southeast, along with CHARGE partners and Clean Energy Group.

- Released a [Solar Microgrid Story Map](#) that plots the 20+ CHCs that have installed solar microgrids.
- Partnered with the CDC to support refinement and dissemination of new extreme heat resources in time for the summer, including [a webpage](#), [EHR Guide on Heat Alerts](#), and [a heat microlearning module](#). Overall, there have been almost 2,000 visits to the webpage and 425 people attended presentations on these resources (online and in-person).



Emergency Preparedness

- Assisted PCAs and CHCs in California, Florida, Georgia, North Carolina, Oklahoma, South Carolina, and Tennessee that were affected by extreme weather events, including Hurricanes Helene, Milton, Debby, and Beryl, and wildfires. Connected them with local, state, and NGO partners like Direct Relief, AmeriCares, and Healthcare Ready.
- Convened the PCA EMAC (Emergency Management Advisory Coalition) to assess emergency preparedness and response needs among PCAs and health centers.
- Collaborated with federal partners, including HRSA/BPHC, Administration for Strategic Preparedness and Response (ASPR) and TRACIE in Health Center Emergency Preparedness Roundtable to elevate CHC resource needs.

Building Awareness of CHCs as the Best Option for Primary Care

- Selected a highly regarded national public relations/strategic communications firm, GMMB, to develop a national marketing plan for the CHC Movement. The plan is underway with release scheduled for summer of 2025.

“I loved the ability to see and hear the other board chairs. It was a game changer for me.”

PARTICIPANT IN 2024 BOARD CHAIR LEADERSHIP PROGRAM

- More than 8,000 people visited the 2024 CHC Calendar – a calendar for CHCs and PCA/HCCNs to use to advance unified, data-driven messages about health centers’ impact tied to observances throughout the year.

Advancing and Promoting CHC Innovation

- Selected eight CHCs to participate in Year 2 of NACHC’s Innovation Incubator, supporting them to pilot projects to improve health by addressing nutrition and food security challenges in their communities.
- Trained more than 1,900 board members in governance and the board’s role related to value-based transformation, expansion, and workforce.





Partner of Choice



To deliver exceptional primary care and achieve high-quality health outcomes, NACHC and CHCs must seek alignment among key healthcare stakeholders, including patients, providers, payers, purchasers, policymakers, producers, and pioneers. Pivotal to this work is NACHC's role coordinating the 22 National Training and Technical Assistance Partners (NTTAPs), including our collective impact via the Health Center Resource Clearinghouse which attracted 37,000 visitors in 2024, and the National Health Center TTA Needs Assessment. NACHC's initiatives in 2024 laid the groundwork for establishing both the association and the CHC movement as the partner of choice for all who operate within the healthcare landscape.

Build Resilience through Sustainable Funding

- Raised over \$4M from private sources (\$4,120,000), of which, \$2.758M was sub-granted to NACHC member CHCs (over two-thirds reinvested in the field): Johnson & Johnson, Leon Lowenstein Foundation, Abbott, Henry Schein Cares Foundation, Direct Relief, and BD.
- Worked to secure passage in March of bipartisan legislation that provided the largest increase in CHCs' mandatory funding since 2018 and included

significant increases in funding for the National Health Service Corps and the Teaching Health Center Graduate Medical Education programs.

- Convened a targeted Medicaid PPS Community of Practice with CHCs to discuss financial sustainability and a state workgroup with PCAs to identify Medicaid PPS policy improvements.
- Led a sign-on letter with nearly 400 CHCs and PCAs to inform comprehensive Senate 340B legislation.
- Secured bipartisan support for language in the FY25 House Appropriations bill around the importance of base grant adjustments, the first time in a decade the committee report included language instructing HRSA about the importance of base grant adjustments.
- Engaged with Congress to include funding set-aside for health centers' disaster recovery needs after Hurricanes Helene and Milton.
- Secured more than \$10 million in new funding for Teaching Health Centers that started training residents in Academic Year 24-25, providing much-needed stability for these innovative residency programs and support for dozens of young primary care doctors at the start of their careers.

Leverage the Power of Advocacy and Education

- More than 11,300 CHC leaders participated in a NACHC grassroots advocacy campaign, resulting in nearly 19,500 emails and 3,000 calls being made to Members of Congress seeking support for CHCs.
- Awarded ACE (Advocacy Center of Excellence) designation to 133 health centers, a 6% increase from the previous year. 88% of expiring ACEs renewed their status.
- Organized two National Fly-In Days in June and December (with 300+ attendees) to encourage in-person advocacy on Capitol Hill.
- Supported CHC witnesses testifying before House and Senate Committees and worked to ensure members of Congress highlighted the role of CHCs at multiple congressional hearings.

NACHC executed MOUs with several key Partners of Choice this past year, each of which will help to deliver on Science, Education, Practice, and Policy areas for NACHC and the CHC movement. Below are highlights:

- **American Heart Association (AHA)** - Advance guideline-directed medical therapy related to cardiovascular and brain health; increase patient awareness, understanding, and action related to AHA's Life's Essential 8; increase clinical and community connectivity to address social needs impacting cardiovascular and brain health; and spread key campaign messages regarding cardiovascular disease and stroke awareness and prevention, healthy lifestyles, and recognition of risk factors to avert poor health outcomes.
- **HLTH Inc. and HLTH Foundation** - Promote wider engagement from CHCs in HLTH and HLTH Foundation events and programming, as these groups stand at the intersection of healthcare innovation and societal well-being. Alone, in 2024, the value of the donated registrations is \$150K and the presence at NACHC at both ViVE (February 2024) and HLTH (October 2024) provided immeasurable exposure for the movement with industry leaders and innovators.
- **Instacart** - Help CHCs to *screen, refer, and evaluate* efforts to increase access to food for those in need. Through programs to discount delivery fees to educate communities on how to utilize their SNAP benefits on the platform, this partnership will help to increase access to food.
- **Mental Health America** - Support the integration of behavioral healthcare into primary care through policy efforts to improve financing and national and state agency support as well as programmatic efforts such as screening, follow up web-based materials after screening, digital assistance, and other actions.



Previous TechQuity Tank Participants

Champion an Integrated Approach to TechQuity

- Expanded InnovationEx, attaching the workshop to each major conference, implementing TechQuity Tank pitch sessions, and welcoming distinguished speakers, including Dr. David Rhew, the Global Chief Medical Officer and VP of Healthcare for Microsoft.
- Represented the CHC perspective and advocated for adoption of technology in a variety of conferences and other public forums focused on healthcare innovation and technology: Digital Therapeutics Alliance, HLTH, HealthEfficient, HealthTech 4 Medicaid, and ViVE.

- Introduced electronic voting for House of Delegates: For the first time, credentialing and voting for the House of Delegates was conducted electronically, enabling participation by those unable to attend the in-person meeting at CHI.
- Unveiled new LLC, NACHC Select, and announced [CNECT](#) as the exclusive group purchasing organization partner, with additional partnerships announced that offer discounted pricing for workforce support and education/training services that compliment or supplement NACHC's services to members, including: CURIS Consulting, Facktor, LINK Strategic Partners, and Primary Care Development Corporation.
- Conducted the first comprehensive survey related to NACHC's performance and member/nonmember satisfaction in 10 years with assistance from McKinley Advisors.

Enhance the Value of Membership

- Implemented new sliding-scale dues rates: Marking the first change in 24 years, NACHC announced a new tiered-rate approach to Organizational Membership dues that adjusts dues rates across CHCs of varying budgets.

★ - Winners



Supportive Partnerships

PRIVATE PARTNERS

ACADEMIA

A.T. Still University
 City University of New York, School of Public Health
 George Washington University: Geiger Gibson Program in Community Health and Fitzhugh Mullan Center for Health Workforce Equity
 Georgetown University
 Harvard University, T.H. Chan School of Public Health and Center for Climate, Health, and the Global Environment
 Morehouse School of Medicine—National Center for Primary Care
 Western Governors University

ASSOCIATIONS AND ACCREDITING BODIES

American Academy of Dermatology
 American Academy of Family Physicians
 American Academy of Pediatrics—Bright Futures National Center
 Accreditation Association for Ambulatory Health Care
 The Joint Commission
 HealthLandscape/American Academy of Family Physicians
 Mobile Healthcare Association
 National Association of Medicaid Directors
 National PACE Association
 National Rural Health Association

CORPORATE SOCIAL RESPONSIBILITY OFFICES AND CORPORATE FOUNDATIONS

Abbott
 Amazon Web Services (AWS)
 Apexus
 BD
 Centene
 Deloitte, Health Equity Institute
 CVS Health Foundation
 Henry Schein Cares Foundation
 Johnson & Johnson Foundation
 Pfizer, Multicultural Health Equity Collective

EMERGENCY MANAGEMENT PARTNERS

Americares
 Direct Relief
 Institute for Diversity and Inclusion in Emergency Management
 Primary Care Associations (PCA) Emergency Management Advisory Coalition (EMAC)

FEDERAL AGENCIES

Department of Energy
 Environmental Protection Agency (EPA)
 HHS-Agency for Healthcare Research and Quality
 HHS-Centers For Disease Control and Prevention
 HHS-Centers for Medicare & Medicaid Services
 HHS-Health Resources Services Administration
 HHS-National Institutes of Health
 Veterans Health Administration

NACHC SELECT

CURIS Consulting
 Facktor
 International Thought Leader Network
 LINK Strategic Partners
 Primary Care Development Corporation

NATIONAL TRAINING AND TECHNICAL ASSISTANCE PARTNERS

Association of Asian Pacific Community Health Organizations (AAPCHO)
 Association of Clinicians for the Underserved (ACU)'s Star Center
 Capital Link
 Community Health Center, Inc./Moses Weitzman Health System
 Corporation for Supportive Housing
 Farmworker Justice
 Health Information Technology, Evaluation, and Quality (HITEQ) Center
 Health Outreach Partners (HOP)
 Health Partners on IPV + Exploitation
 MHP Salud
 Migrant Clinicians Network (MCN)
 National Center for Equitable Care for Elders (NCECE)
 National Center for Farmworker Health (NCFH)
 National Center for Health in Public Housing (NCHPH)
 National Center for Medical-Legal Partnership (NCMLP)
 National Health Care for the Homeless Council (NHCHC)

National LGBTQIA+ Health Education Center
 National Network for Oral Health Access (NNOHA)
 National Nurse-Led Care Consortium (NNCC)
 Renaye James Healthcare Advisors, LLC
 School-Based Health Alliance

PRIVATE FOUNDATIONS/PHILANTHROPY

CareQuest Institute for Oral Health
 The Kresge Foundation
 Leon Lowenstein Foundation
 Rippel Foundation
 Robert Wood Johnson Foundation
 Wellcome Trust

NONPROFIT / COLLABORATIVE PARTNERS

Carequest institute for Oral Health
 CHARGE (Capital Link, Capital Fund, and Collective Energy)
 Delta Center for a Thriving Safety Net (National Council for Mental Wellbeing and JSI)
 EcoAmerica
 Environmental Defense Fund
 Medical Society Consortium on Climate and Health
 Mobile Health Map
 Sesame Workshop/Sesame Street in Communities

Supportive Partnerships

PCA/HCCNS

- Alabama Primary Health Care Associations (Integrated Care Network)
- Alameda Health Consortium (Community Health Center Network)
- Alaska Primary Care Association, Inc. (Alaska Quality Improvement Network)
- Aliados Health
- AllianceChicago
- Arizona Alliance for Community Health Centers (Healthy Communities Collaborative Network)
- Breakwater Health Network
- California Primary Care Association
- Cenevia Health Business Services
- Coalition of Orange County Community Health Centers
- Colorado Community Health Network
- Colorado Community Managed Care Network
- Community Care Network of Kansas (Health Center Connections)
- Community Clinic Association of Los Angeles County
- Community Health Access Network
- Community Health Best Practices LLC
- Community Health Center Association of Mississippi (Mississippi Health Safe Net)
- Community Health Center Association of Connecticut
- Community Health Center Alliance, Inc.
- Community Health Centers of Arkansas Inc.
- Community Healthcare Association of The Dakotas
- District of Columbia Primary Care Association
- Delaware Health Net, Inc.
- Florida Association of Community Health Centers
- Georgia Primary Care Association (Georgia Association for Primary Health Care, Inc.)
- Hawaii Primary Care Association
- Health Alliance of Northern California
- Health Center Association of Nebraska
- Health Center Network of New York, Inc.
- Health Center Partners of Southern California (Council of Community Clinics)
- Health Choice Network, Inc.
- Health Efficient
- Health Federation of Philadelphia, The
- Heartland Community Health Network, Inc.
- Idaho Primary Care Association
- Illinois Primary Health Care Association
- In Concertcare, Inc.
- Indiana Primary Health Care Association Inc. (Indiana Quality Improvement Network)
- Iowa Primary Care Association
- Kentucky Health Center Network, Inc.
- Kentucky Primary Care Association
- Louisiana Primary Care Association (Louisiana Health Center Controlled Network)
- Maine Primary Care Association (Community Health Center Network of Maine)
- Massachusetts League of Community Health Centers
- Michigan Primary Care Association (Michigan Quality Improvement Network)
- Mid-Atlantic Association of Community Health Centers
- Minnesota Association of Community Health Centers
- Missouri Primary Health Care Association (Missouri Quality Improvement Network)
- Montana Primary Care Association
- Neighborhood Health Care Network
- Community Health Association of Mountain/Plain States (Region VIII)
- Nevada Primary Care Association
- New Hampshire Office, Bi-State Primary Care Association
- New Jersey Primary Care Association
- New Mexico Primary Care Association (New Mexico Health Center Controlled Network)
- Community Health Care Association of New York State
- North Carolina Community Health Center Association
- Northwest Regional Primary Care Association
- OCHIN, Inc.
- Ohio Association of Community Health Centers
- Oklahoma Primary Care Association
- Oregon Primary Care Association
- OSIS
- Pacific Islands Primary Care Association
- Pennsylvania Association of Community Health Centers
- Public Health Management Corporation (PHMC)
- Asociación de Salud Primaria de Puerto Rico
- Rhode Island Health Center Association
- South Carolina Primary Health Care Association (South Carolina Health Center Controlled Network)
- Soonerverse, Inc.
- Tennessee Primary Care Association
- Texas Association of Community Health Centers
- Association for Utah Community Health
- Bi-State Primary Care Association (Vermont Rural Health Alliance)
- Virginia Community Healthcare Association
- Washington Association for Community Health
- West Virginia Primary Care Association Inc.
- Wisconsin Primary Health Care Association
- Wyoming Primary Care Association

2024 FINANCIALS

9% Revenue Decline, End of CDC Pandemic Funding

REVENUE WITHOUT RESTRICTIONS (IN MILLIONS)

	2024	2023	Variance
Grants	27.00	34.40	-21%
Membership Dues	15.30	15.00	2%
Conferences & Forums	10.80	10.00	8%
Contributions	0.20	0.20	-
Interest Income	1.60	0.60	-
Released from Restriction	0.20	0.20	-
Total revenue without restriction	55.10	60.40	-9%

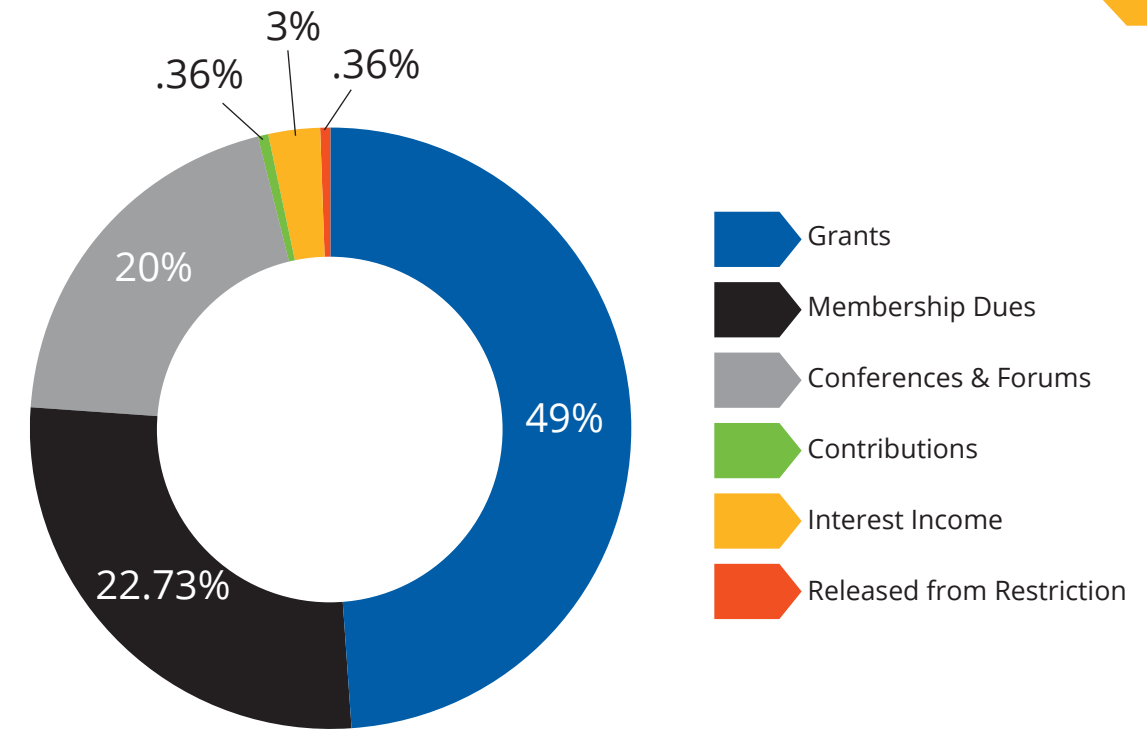
EXPENSES

	2024	2023	Variance
Program Services	49.50	50.70	-2%
Management and General	5.00	3.60	39%
Development	0.80	0.60	33%
Membership	1.20	0.70	71%
Total Expenses	56.50	55.60	2%
Changes in Net Assets without Restriction	(1.40)	4.80	-129%

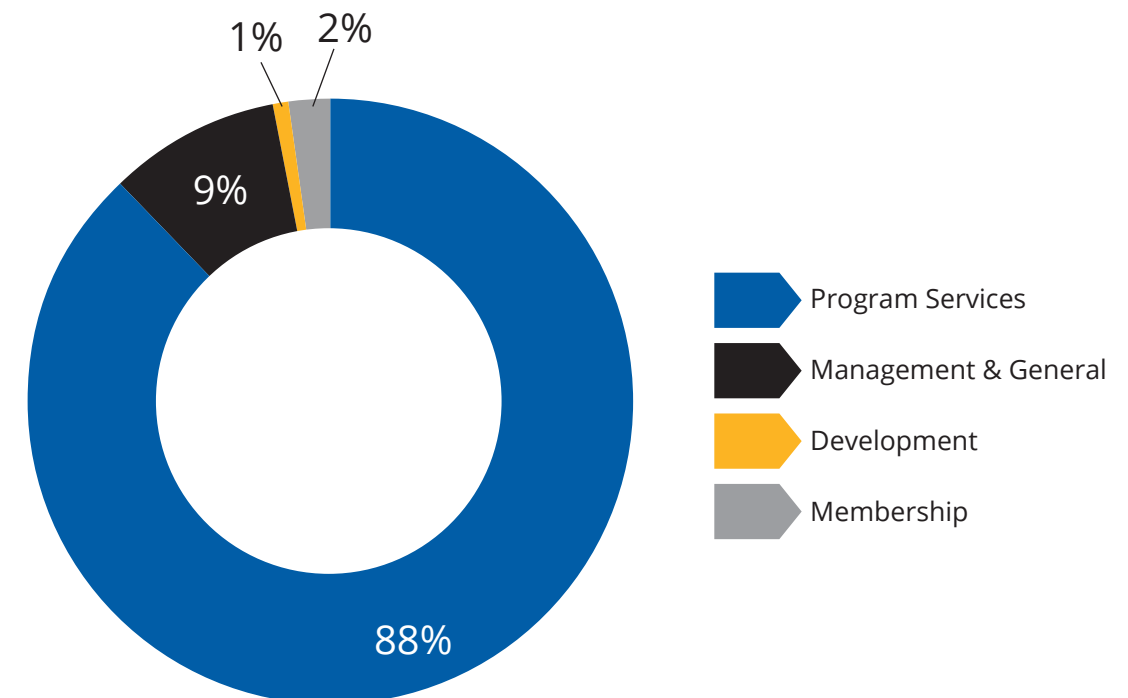
REVENUE WITH DONOR RESTRICTIONS

	2024	2023	Variance
Contributions & Sponsorships	0.30	0.20	50%
Released from Restriction	(0.20)	(0.20)	-
Changes in Net Assets with donor restrictions	0.10	-	-
Total Changes in Net Assets	(1.30)	4.80	-127%

FY2024 REVENUE



FY2024 EXPENSES



Community Health Centers

Serving 1 in 10 Americans!



National Health Center Week
Yakima Valley Farm Workers Clinic, Yakima WA



Carolina Health Centers, Inc., South Carolina



Urban Health Plan, New York



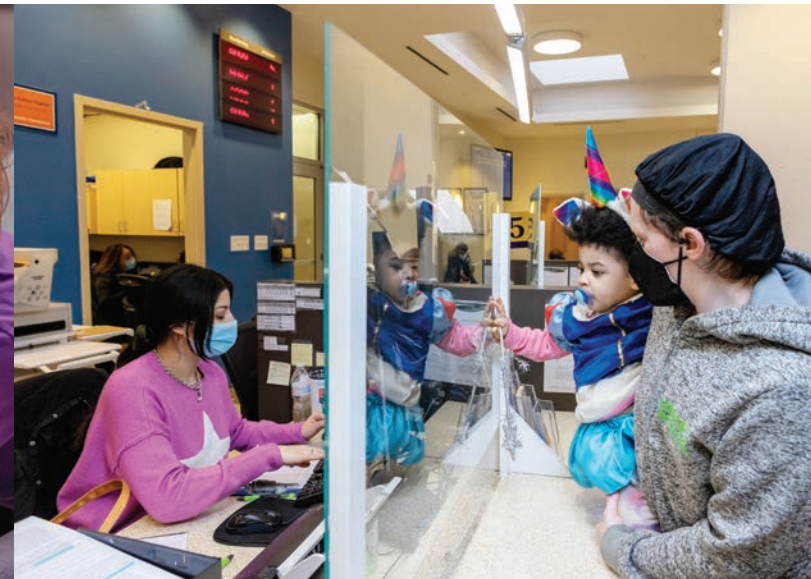
Promise Community Health Center, Iowa



San Ysidro Health, California



Horizon Health, South Dakota



Mary's Center, Washington, DC



Horizon Health, South Dakota



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