



NATIONAL ASSOCIATION OF
COMMUNITY HEALTH CENTERS®

July 17, 2026

Dear Fellow NACHC Member:

At the 2026 House of Delegates to be held Sunday, August 16, in Las Vegas, NV, the NACHC membership will elect a Vice-Speaker of the House, Secretary, and Consumer/Board Member Representative to the NACHC Executive Committee, as well as one Clinician Representative and one Health Center Board Member Representative to the NACHC Board. I am pleased to announce an outstanding slate of candidates expressing their commitment to NACHC and community health centers. The Nominating Committee Member Engagement Group (MEG) has reviewed and verified each declared candidate's petitions and prepared the attached summary list for your information.

While this represents the final NACHC opportunity for candidates to provide information to the membership -- and the official election ballots are being created -- NACHC's bylaws provide for additional nominees to be proposed from the floor of the House of Delegates. At the close of the floor nominations, the Nominating Committee MEG verifies new candidate qualifications and includes eligible candidates in the Nominating Committee's second and final report to the House of Delegates as **write-in** candidates on the ballot.

If you have any questions about NACHC's nominations and election process, please contact Jennifer Noltty (301-347-0400 or jnoltty@nachc.com) or nachcelections@nachc.com. I look forward to seeing you in Las Vegas in person or virtually!

Sincerely,

Merrill Thomas
Chair, Nominating Committee

NACHC NOMINATING COMMITTEE SLATE FOR THE 2026 HOUSE OF DELEGATES

★ = Slate Candidate

VICE-SPEAKER OF THE HOUSE (Executive Committee Office)

Veronica Clarke★

*President and CEO
TCA Health, Inc.
Chicago, Illinois*

MEMBERSHIP HISTORY:

- Organizational Membership: TCA Health, Inc., since 2007, a member in good standing
- Individual Membership: since 2016; a LIFE member since 2025 - in good standing

NACHC SERVICE HISTORY:

Elected Office: Yes

Vice Speaker, 2023-present

Regional Representative to the NACHC Board: Yes

Region 5 Representative, 2022-2023

Committee, Subcommittee, or Task Force Chair: Yes

Vice-Chair, Foord for Health Subcommittee MEG, 2026-present

Vice Chair, Legislative Committee, 2024-2025

Committee, Subcommittee, or Task Force Member: Yes

Awards Task Force, 2025-present

Bylaws Committee, 2020-2021; 2026-present

Health Care in Public Housing Task Force, 2020-2025

Health Policy Committee, 2022-2025

Legislative Committee, 2020-present

LGBTQIA+ Health Task Force, 2022-2023

Public Housing Subcommittee MEG, 2026-present

Rules Committee, 2024-2025

Rules-Credentials Committee MEG, 2026-present

Subcommittee on Health Center Financing, 2022-2023

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Jamie Ulmer★

*CEO
Collier Health Services, Inc. dba Healthcare Network
Immokalee, Florida*

MEMBERSHIP HISTORY:

- Organizational Membership: Collier Health Services, Inc. dba Healthcare Network, since 1997, a member in good standing
- Individual Membership: since 2019, a LIFE member in good standing

NACHC SERVICE HISTORY:

Elected Office: No

Regional Representative to the NACHC Board: Yes

Region 4 Representative, 2024-present

Committee, Subcommittee, or Task Force Chair: No

Committee, Subcommittee, or Task Force Member: Yes

Health Center Excellence and Training Committee, 2024--present

Health Policy Committee, 2020-2025

Legislative Committee, 2024-present

Rural Health Committee, 2020-present

Subcommittee on Health Center Financing, 2020-2023

Represented NACHC or health centers on DHHS Task Forces/Workgroups? No

Testimony before the U.S. Congress on NACHC's behalf? Yes

House Energy and Commerce Health Subcommittee, Title: Healthier America: Legislative Proposals to Improve Public Health, April 2026

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VERONICA CLARKE, CONTINUED

Represented NACHC or health centers on DHHS Task Forces/Workgroups? No

Testimony before the U.S. Congress on NACHC's behalf? No

Other NACHC Service?

Attended Policy and Issues Forum – 2003-present; CHI – 2004-present; FOM/IT – 2007-present; PCA/HCCN Conference – 2023; Partner Conference – 2024 – present; Winter Strategy meetings – 2019-present; National Fly-In – 2024,2026

NATIONAL/STATE SERVICE HISTORY:

- University of Illinois-School of Public Health, Executive Advisory Board - 2024
- South Side Healthy Community Organization, Immediate Past Chair of the Board-2022; Board Member - 2021-present
- NACHC, FOM/IT Steering Committee Member - 2022-2023
- Illinois PCA, Board Chair-2019-2020; Past Chair - 2020-2021; Board Member & Regional Representative - 2022-present
- HCCN/PTECH Board Co-Chair - 2019-present
- South Side Health Care Collaborative, Chair - 2018-present

OTHER QUALIFICATIONS:

Since 2006, I have served as President & CEO of TCA Health, Inc. NFP, a Federally Qualified Health Center located on the far South Side of Chicago. Under my leadership, TCA Health has expanded healthcare services for underserved populations and has extended its reach into Northwest Indiana, broadening our impact across multiple communities.

Over the past two years as Vice Speaker of the House, I have worked collaboratively with health center leaders from across the country to ensure that the voices of our members are heard, respected, and represented. During my tenure, I have remained committed to ensuring that health centers of all sizes and regions have a voice in shaping the future of our movement. Serving on the Executive Committee has provided me with valuable insight into the challenges and opportunities facing Community Health Centers and has strengthened my resolve to foster meaningful dialogue, increase member engagement, and advance policies that support our mission.

Throughout my career, I have remained dedicated to improving the well-being of patients and communities. As health centers continue to evolve, we have an unprecedented opportunity to lead innovative approaches that address chronic disease, improve nutrition, and advance whole person care.

JAMIE ULMER, CONTINUED

Other NACHC Service?

Attended Policy and Issues Forum since 2015; CHI since 2018; FOM-IT Conference Workforce Conference since 2025; Partner Conference since 2024; Winter Strategy meetings 2018-2020, 2024; Strategy Meeting 2025; numerous webinars and trainings; F.A.S.T. Speaker; Leadership LIVE! Faculty; CEO Mentor

NATIONAL/STATE SERVICE HISTORY:

- Military experience - US Army – 1993-2013
- Florida Association of Community Health Centers (FACHC)
 - Legislative Committee (2020 Current)
 - Membership Committee (2021 - Current)
 - Executive Board Committee (Regional & Treasurer) (2022 - Current)
- Florida Gulf Coast University, Foundation Board of Directors (2022-present)
- Greater Naples, FL Chamber of Commerce Board of Directors
- Kappa Alpha Psi Fraternity Inc

OTHER QUALIFICATIONS:

In addition to leading federally qualified health centers, I bring experience in public health, military service, governance, and advocacy. As a retired U.S. Army Officer, I value accountability, collaboration and disciplined leadership.

My service on the NACHC Board of Directors as Region IV Representative and leadership roles at the state and national levels have strengthened my experience in governance, strategic planning, and advocacy. In Florida, I worked alongside the Florida Association of Community Health Centers to help advance Medicaid reimbursement rate increases for federally qualified health centers, representing one of the most significant reimbursement improvements in more than two decades. Most recently, I testified before Congress on behalf of NACHC regarding legislation impacting community health centers and public health.

VERONICA CLARKE, CONTINUED

At TCA Health, we are nearing completion of our Nutrition, Innovation, and Wellness Center, a transformative project that embraces the principles of Food is Medicine and recognizes that healthy food, nutrition education, and preventive services are critical components of preventing chronic disease and helping individuals lead healthier lives. I believe Community Health Centers are uniquely positioned to lead this work nationally and demonstrate how integrated, community-based solutions can improve both health and quality of life.

In addition to my executive responsibilities, I have served as Board Chair and board member for numerous nonprofit organizations, always guided by a commitment to service, collaboration, and community impact. I have long been an advocate for preserving and strengthening the Health Center Program and ensuring that Community Health Centers have the resources necessary to meet the growing needs of the communities they serve. As we celebrate more than 60 years of progress, we must continue working together to secure the future of our movement, support sustainable funding, and advance innovative approaches that allow Community Health Centers to thrive for generations to come.

By advancing innovative models of care, strengthening community partnerships, supporting our workforce, and promoting nutrition, prevention, and wellness, we can ensure that Community Health Centers remain the provider of choice, partner of choice, and employer of choice in communities across the nation.

It would be an honor to continue serving as your Vice Speaker of the House, and I respectfully ask for your vote and support.

NACHC NOMINATING COMMITTEE SLATE FOR THE 2026 HOUSE OF DELEGATES

★ = Slate Candidate

SECRETARY (Executive Committee Office)

Craig Glover, Ed.D.★

President and CEO

FamilyCare Health Centers

Scott Depot, WV

MEMBERSHIP HISTORY:

- Organizational Membership: FamilyCare Health Centers, since 2004, a member in good standing
- Individual Membership: since 2011; a LIFE member since 2026 - a member in good standing

NACHC SERVICE HISTORY:

Elected Office: No

Regional Representative to the NACHC Board: No

Committee, Subcommittee, or Task Force Chair: Yes

Chair, Bylaws Committee MEG, 2026-present

Vice-Chair, Health Center Excellence and Training Committee, 2023-present

Committee, Subcommittee, or Task Force Member: Yes

Bylaws Committee, 2024-present

Credentials and Rules Committee MEG, 2026-present

Health Center Excellence and Training Committee, 2020-present

Health Policy Committee, 2020-present

Represented NACHC or health centers on DHHS Task Forces/Workgroups? Yes

Represented health centers as a member of the HRSA National Advisory Committee on Rural Health and Human Services from 2022 until the committee was terminated in March 2025.

Testimony before the U.S. Congress on NACHC's behalf: No

Other NACHC Service:

Attended Policy and Issues Forums, Community Health Institutes, PCA & HCCN Conferences, Partner Conferences, FOM/IT Conferences and Winter Strategy Meetings since 2010; various webinars and trainings; National Fly-In-2024,2026; Mentor in the NACHC CEO Institute-2013-2023 (helping develop and support emerging health center leaders); Lead Mentor - NACHC's Peer Learning Groups-2025-2026; Contributed to and reviewed the development of NACHC's CEO Competency Framework (helping shape leadership standards for the health center movement); faculty for the "Introduction to Health Center Board Roles" session-2026 CHI; have presented numerous educational sessions at P&I and CHI. sharing insights on leadership, governance, strategy, and healthcare operations.

NATIONAL/STATE HISTORY:

- West Virginia Primary Care Association: Chair, April 2023 - March 2026: Vice Chair, April 2021 - March 2023
- Partnership for a Health Community (WV PCA Clinical Integrated Network): Chair, April 2026 - March 2028
- School Based Health Alliance: Vice-Chair, July 2025 - Present
- Panelist, TytoCare's 3rd Annual School Health Virtual Summit, January 2026
- Community Health Center Association of Connect: Chair, July 2018 - February 2019, Vice-Chair, July 2016- June 2018, Secretary, July 2015 - June 2016
- Illinois Primary Care Association: Board member, July 2012 - December 2013

OTHER QUALIFICATIONS:

I bring a combination of executive leadership, governance expertise, national health center involvement, and lived experience that provides a unique perspective for service as NACHC Secretary.

CRAIG GLOVER, Ed.D., CONTINUED

I have been involved with the community health center movement for 22 years. For more than 14 of those years, I have served as a community health center CEO, leading organizations through periods of growth, transformation, and increasing complexity. As President and CEO of FamilyCare Health Centers in West Virginia, I oversee a multi-site FOHC serving over 45,000 patients across urban, rural, and underserved communities. This experience provides me with firsthand understanding of the operational, financial, workforce, and policy challenges facing health centers today.

My commitment to the CHC movement extends beyond my organization. I have served as Chair of the West Virginia Primary Care Association and Community Health Center Association of Connecticut, Chair of the NACHC Bylaws Committee, Co-Chair of the Health Center Excellence and Training Committee, and a member of numerous national workgroups and advisory bodies. Through these roles, I have developed a deep understanding of governance, organizational accountability, board operations, and the importance of maintaining strong member engagement.

I also bring extensive governance experience from service on nonprofit, healthcare, and national boards, including the National Advisory Committee on Rural Health and Human Services, the School-Based Health Alliance Board of Directors, United Way of Central West Virginia, and other community-focused organizations. These experiences have strengthened my ability to balance strategic thinking with sound governance practices while fostering collaboration among diverse stakeholders.

In addition, my background as an educator, researcher, author, and speaker allows me to communicate complex issues clearly and effectively. I have taught graduate-level healthcare management courses, published and presented on leadership and organizational culture, and mentored emerging health center leaders through NACHC programs for more than a decade.

Perhaps most importantly, my commitment to community health centers is deeply personal. As a child growing up in a low-income household, I received care through a public health clinic. Years later, as a healthcare executive, I helped lead the organization that acquired that same clinic. That experience reinforced my belief that community health centers are more than healthcare providers: they are engines of opportunity, access, and hope for the communities they serve.

I believe these experiences, combined with a collaborative leadership style, strong governance background, and unwavering commitment to the Health Center Movement, position me to serve NACHC effectively as Secretary and contribute meaningfully to the organization's continued success

NACHC NOMINATING COMMITTEE SLATE FOR THE 2026 HOUSE OF DELEGATES

★ = Slate Candidate

CONSUMER/BOARD MEMBER REPRESENTATIVE (Executive Committee Office)

Virginia (Ginger) Fuata★

*Board Chairperson, Board of Directors
Waianae Coast Comprehensive Health Center
Waianae, Hawaii*

MEMBERSHIP HISTORY:

- Organizational Membership: Waianae Coast Comprehensive Health Center, since 1979, a member in good standing
- Individual Membership: since 2004; a LIFE member since 2025 - a member in good standing

NACHC SERVICE HISTORY:

Elected Office: Yes

Consumer/Board Member Representative, 2022-present
Health Center Board Member Representative, 2015-2022

Regional Representative to the NACHC Board: No

Committee, Subcommittee, or Task Force Chair: Yes

Chair, Consumer/Board Member Committee, 2022-present
Chair, Island and Indigenous Health Task Force MEG, 2026-present
Vice Chair, Consumer/Board Member Committee, 2015-2022

Committee, Subcommittee, or Task Force Member: Yes

Agricultural Worker Health Committee MEG, 2026-present
Consumer/Board Member Committee, 2006-present
Committee on Agricultural Worker Health, 2012-2025
Farmworker Health Committee, 2012-2017
Membership Committee, 2006-2011
Program Planning Committee, 2006-2007
Rural Health Committee, 2020-present
Subcommittee on Healthy Aging, 2012-2013

Represented NACHC or health centers on DHHS Task Forces/Workgroups? No

Testimony before the U.S. Congress on NACHC's behalf: No

Other NACHC service?

Attended most Policy and Issues Forums and Community Health Institutes since 2006, along with the Conference on Agricultural Worker Health, PCA/HCCN Annual Conferences and Winter Strategy Meetings

NATIONAL/STATE SERVICE HISTORY:

- Hawaii Primary Care – Consumer Board Member, Pay for Performance Committee
- Waianae Coast Comprehensive Health Center Board Member, Quality Assurance Compliance Committee
- AHARO Hawaii, Advisory Committee member
- 'Elepaio Social Services, Board of Directors

OTHER QUALIFICATIONS:

Co-Founder/Board Member of Waianae High School Community Foundation – working to instill pride among school and community by building and strengthening relations that create and uphold traditions.

Lili'uokalani Trust – working to empower and encourage all staff Oahu-wide to embrace relational work instead of transitional work. It takes a village to care for each other.; Effective listener; builder of collaborations and partnerships; and constant and effective advocate for communities we serve on state, national, and federal levels

APPCHO national leader and critical voice of Asian American, Native Hawaiians and Pacific Islander community health centers and to ensure the native Hawaiian voice is elevated.

AHARO Hawaii – promoting access, quality and cost effectiveness healthcare by empowering consumers/patients to evaluate the performance of healthcare agencies that serve them. Serves as member for the consumers representing Waianae Coast Comprehensive Health Center

NACHC NOMINATING COMMITTEE SLATE FOR THE 2026 HOUSE OF DELEGATES

★ = Slate Candidate

CLINICIAN REPRESENTATIVE TO THE NACHC BOARD OF DIRECTORS

Daniel Miller, MD★

Senior Advisor

Sun River Health

Peekskill, New York

MEMBERSHIP HISTORY:

- Organizational Membership: Hudson River HealthCare, Inc., since 1979, a member in good standing
- Individual Membership: since 2010, a member in good standing

NACHC SERVICE HISTORY:

Elected Office: Yes

Clinician Representative to the NACHC Board, 2014-present

Regional Representative to the NACHC Board: No

Committee, Subcommittee, or Task Force Chair: Yes

Chair, Committee on Service Integration for Behavioral Health & HIV, 2016-2021

Co-Chair, Board Task Force on Undoing Racism, 2020-2025

Vice Chair, Clinical Practice Committee, 2014-2019

Vice-Chair, Vital Conditions Committee MEG, 2026-present

Committee, Subcommittee, or Task Force Member: Yes

Board Task Force on Undoing Racism, 2020-2025

Clinical Practice Committee, 2012-present

Committee on Service Integration for Behavioral Health and HIV, 2012-2025

Health Professions Education in Health Centers Task Force, 2017-present

Vital Conditions Committee MEG, 2026-present

Represented NACHC or health centers on DHHS Task Forces/Workgroups? Yes

NCQA PCMH Advisory Committee

Member of the Patient-Centered Medical Home Advisory Committee, 2013

Testimony before the U.S. Congress on NACHC's behalf: Yes

NACHC Congressional Briefing: *Health Centers Helping Patients Overcome Addiction*, March 2018

Other NACHC Service?

Attended Policy and Issues Forum and Community Health Institutes since 2010; Partner conference; Winter Strategy Meetings; NACHC CEO Search Firm Search Committee - 2022

NATIONAL/STATE SERVICE HISTORY: Yes

Numerous presentations with NACHC, CHCANYS. Other CHCs and PCAs; attended numerous NACHC conferences and strategy meetings

OTHER QUALIFICATIONS:

Ours is a beautiful movement. We are the core and backbone of our nation's healthcare systems, we are led by our patients and we provide excellence in healthcare for everyone, not just for some. We are the country's leading edge in primary care, we do it more efficiently than anyone else, and all the while cleaving to our central values of quality, compassion, respect, dignity, and access for all.

As usual and as it has been since CHC's were born, our patients and the communities we serve are struggling. They face enormous challenges as do we in CHC's, PCA's and HCCN's. But our movement was born in struggle and we are no stranger to this. We have enormous strength and our vision is clear and NACHC continues to stand, as it always has, at the center of our movement.

We have important work to do now and we, as NACHC, must be innovative and decisive, clear of purpose and steadfast in our mission and our connection to the communities we serve. I have served on the NACHC Board since 2014, chaired the Committee on Service Integration for Behavioral Health and HIV, been Vice-Chair of the Clinical Practice Committee and now Vice-Chair the Vital Conditions Committee. As a practicing Family Physician and Senior Advisor for Sun River Health in NY, I have been a long-time leader in systems change and quality improvement and hear clearly and am guided by the voices of the people we serve. At a time of generational shift and growth in our movement, I bring to this Board a vision for our future and a strong, dedicated link to our mission. I would be honored to continue serving on this Board.

NACHC NOMINATING COMMITTEE SLATE FOR THE 2026 HOUSE OF DELEGATES

★ = Slate Candidate

HEALTH CENTER BOARD MEMBER REPRESENTATIVE TO THE NACHC BOARD OF DIRECTORS

Malikah Muhammad★

Board Chair

The Wellness Plan Medical Centers

Detroit, Michigan

MEMBERSHIP HISTORY:

- Organizational Membership: The Wellness Plan Medical Centers, since 2008, a member in good standing
- Individual Membership: since 2019, a member in good standing

NACHC SERVICE HISTORY:

Elected Office: No

Regional Representative to the NACHC Board: No

Committee, Subcommittee, or Task Force Chair: No

Committee, Subcommittee, or Task Force Member: Yes

Consumer/Board Member Committee, 2020-present

Food for Health Subcommittee MEG, 2026-present

Membership Committee, 2020-present

Legislative Committee, 2020-present

Represented NACHC or health centers on DHHS Task Forces/Workgroups? No

Testimony before the U.S. Congress on NACHC's behalf? No

Other NACHC Service?

Regular conference attendance

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Deborah Woolford, LMSW★

Board Chair

Park West Health Systems, Inc.

Baltimore, Maryland

MEMBERSHIP HISTORY:

- Organizational Membership: Park West Health Systems, since 1979, a member in good standing
- Individual Membership: since 2006, became LIFE Member in 2021

NACHC SERVICE HISTORY:

Elected Office: Yes

Health Center Board Member Representative, 2022-present

Regional Representative to the NACHC Board: No

Committee, Subcommittee, or Task Force Chair: Yes

Chair, Health Care for the Homeless Committee MEG, 2026-present

Vice Chair, Health Care for the Homeless Committee, 2024-2025

Committee, Subcommittee, or Task Force Member: Yes

Behavioral Health Subcommittee, 2026-present

Consumer/Board Member Committee, 2007-2011, 2014-present

Committee on Service Integration for Behavioral Health & HIV, 2007-2011, 2014-2025

Health Care for the Homeless Committee, 2007-2011, 2016-2025

Health Care for the Homeless Subcommittee MEG, 2026-present

Represented NACHC or health centers on DHHS Task Forces/Workgroups? No

Testimony before the U.S. Congress on NACHC's behalf? No

Other NACHC Service?

Regular conference attendance, Strategy Planning meetings, National Fly-Ins

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MALIKAH MUHAMMAD, CONTINUED

NATIONAL/STATE SERVICE HISTORY:

The Wellness Plan Medical Centers, 2017-present

- Board Member and current Chair
 - Past Vice-Chair
 - Past Parliamentarian
- Committee Service includes Executive Committee, Compliance Committee, Patient Experience Committee, and Nominating Committee
- City of Detroit Election Commission

OTHER QUALIFICATIONS:

My interest in consumer health is the concern for affordable quality healthcare for all Americans. As a consumer, I believe in good health, nutritional foods, exercise, and regular doctor visits. Healthcare is a necessity that impacts everyone, regardless of geographic location or world view.

Currently, I am NACHC Certified in Health Center Governance. I have been attending Policies and Issues Forums since 2017; I joined NACHC in 2019. At present, I serve nationally on the Consumer, Legislative and Membership Committees. Locally, I serve on the Patient Experience, Nominating and Compliance Committees for The Wellness Plan Medical Centers. I have 31 years of teaching experience, and now retired schoolteacher from Detroit Public Schools, Election Chairman in Detroit; Precinct 150, Certified Consultant for over 40 years, and able to foster peace in an emergency.

The medical staff at The Wellness Plan have taken diligent care of me. My doctors are available to me for personal visits, emails, or telephone calls. Current prescriptions are readily available, as well as completion of forms.

Now, I travel across America and see healthcare in action. Millions of Americans are utilizing these services. As a Health Center Board Member, we oversee the monthly activities of our center: staff, finances, and daily operations, etc. Monthly, we analyze the reports of the respective departments.

I am one of the last recipients of the Certificate of Health Center Governance. Attending NACHC Governance classes was the high point of my involvement: being an educational pursuit.

If I am honored to serve as NACHC Consumer Board Representative on NACHC Board of Directors, I will do my best to advocate for the rights of our consumers. My motto, "Putting the Patient First."

DEBORAH WOOLFORD, CONTINUED

NATIONAL/STATE SERVICE HISTORY:

Park West Health Systems, 2007-present

- Board Member, current Chair
- Past Secretary

Student Social Work Association, Vice President, and President 2014-2016

University Student Government Association, Senator 2017-2019, Appropriation Committee, 2017-2019

OTHER QUALIFICATIONS:

While obtaining my undergrad at Coppin State University, Social Work, I served as the Vice President and President of the Student Social Work Association 2014 - 2016. During my graduate studies at University of Maryland, Baltimore, School of Social Work. I had the pleasure of serving in the capacity as one of their Senators on the University Student Government Association Board. The USGA is comprised of all seven schools in the University of Maryland system. I served on the appropriation committee from 2017 - 2019.

I have served on the Park West Health System, Inc. Board of Directors from 2007 to present. My responsibilities have been representing the organization on Capitol Hill during P & I, sharing our mission and vision with state and local officials, Board Governance certified and completing the Advocacy Leadership Program.

I have a long history of community services, serving on several boards in my local community in various leadership roles. Through my various employment history and voluntarism, I have obtained the knowledge of my community and its needs and most specifically health and wellness issues affecting all our communities.